

Q3 FY'19 Investor Presentation

May 2019



Safe harbor

This presentation may contain “forward-looking” statements within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act that are based on our management’s beliefs and assumptions and on information currently available to management, including statements regarding Palo Alto Networks’ expectations regarding its expected effective tax rate, its expected weighted average non-GAAP effective tax rate, and the effects of such rates, as well as expectations regarding its revenue and non-GAAP earnings per share, the related components of non-GAAP earnings per share, weighted average basic and diluted outstanding share count expectations for its fiscal fourth quarter 2019, its competitive position and the demand and market opportunity for its products, subscription and support offerings, the benefits to its customers of newly acquired offerings and capabilities and the effectiveness of these offerings to perform as intended, the expected efficacy of its product, subscription and support offerings and timing of new subscription offerings, the expansion of its total addressable market, its ability to drive outsized growth rates, the expected impact of the adoption of certain recent accounting pronouncements and the anticipated timing of adopting such standards, trends in certain financial results, operating metrics, mix shift and seasonality, and continued momentum in its business.

There are a significant number of factors that could cause actual results to differ materially from statements made in this presentation, including: our limited operating history; risks associated with managing our rapid growth; the risks associated with new products and subscription and support offerings, including the discovery of software bugs; our ability to attract and retain new customers; delays in the development or release of new subscription offerings, including through deployment of new capabilities via security applications developed by third parties; rapidly evolving technological developments in the market for network security products and subscription and support offerings; our ability as an organization to acquire and integrate other companies, products or technologies in a successful manner; length of sales cycles; and general market, political, economic and business conditions. Further information on these and other factors that could affect the forward-looking statements we make in this presentation can be found in the documents that we file with or furnish to the U.S. Securities and Exchange Commission, including Palo Alto Networks’ most recent Quarterly Report on Form 10-Q filed for the fiscal quarter ended April 30, 2019, which is available on our website at investors.paloaltonetworks.com and on the SEC’s website at www.sec.gov. Additional information will also be set forth in other filings that we make with the SEC from time to time. All forward-looking statements in this presentation are based on our current beliefs and on information available to us as of the date hereof, and we do not assume any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made or to update the reasons why actual results could differ materially from those anticipated in the forward-looking statements, even if new information becomes available in the future.

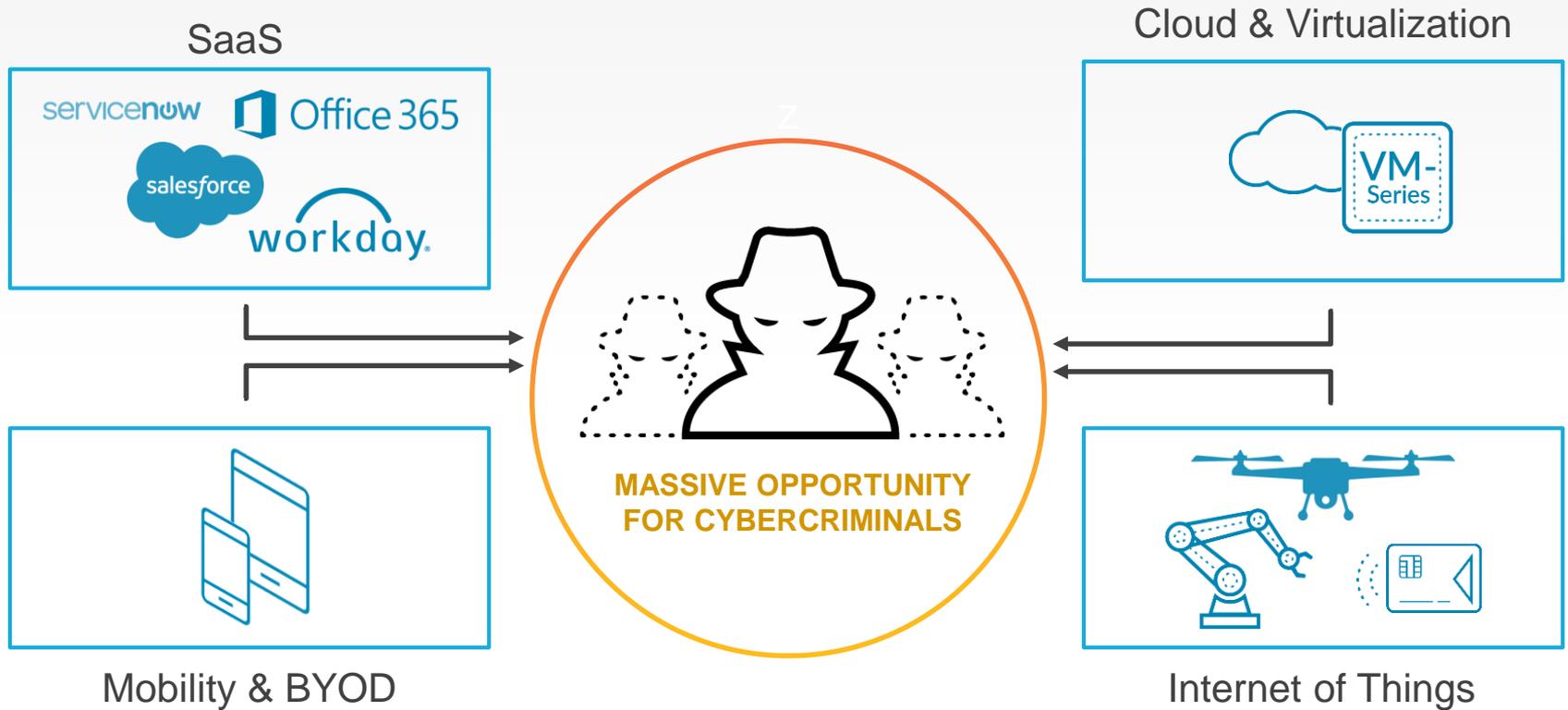
All information in this presentation is as of May 29, 2019. This presentation contains non-GAAP financial measures and key metrics relating to the company’s past and expected future performance. We have not reconciled diluted non-GAAP net income per share guidance to GAAP net income (loss) per diluted share because we do not provide guidance on GAAP net income (loss) and would not be able to present the various reconciling cash and non-cash items between GAAP net income (loss) and non-GAAP net income, including share-based compensation expense, without unreasonable effort. You can also find information regarding our use of non-GAAP financial measures in our earnings release dated May 29, 2019.



OUR MISSION:
**TO PROTECT OUR WAY
OF LIFE IN THE DIGITAL
AGE BY PREVENTING
SUCCESSFUL
CYBERATTACKS**



Continuous evolution



The challenge



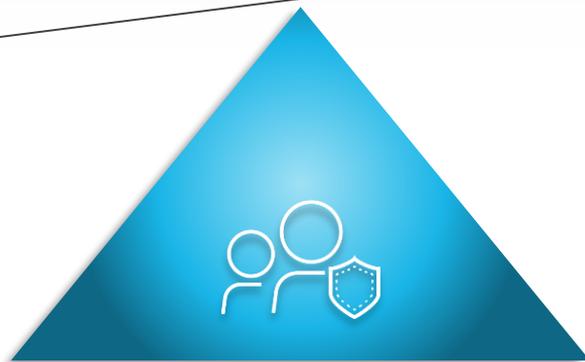
RISK

Disjointed tools
limit insights

Z

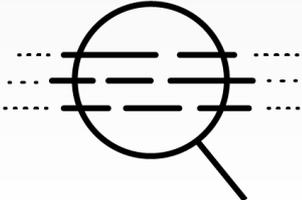
SPEED

Keep pace with
business needs

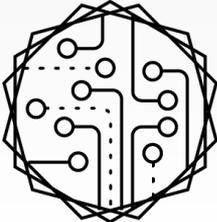


**BALANCING DISJOINTED TOOLS
AND MANUAL EFFORTS**

Security in the digital age



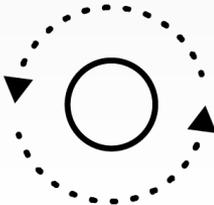
ANALYTICS



AI



IoT



AUTOMATION

DATA DRIVEN

AUTOMATED

CLOUD DELIVERED

The Palo Alto Networks Security Operating Platform



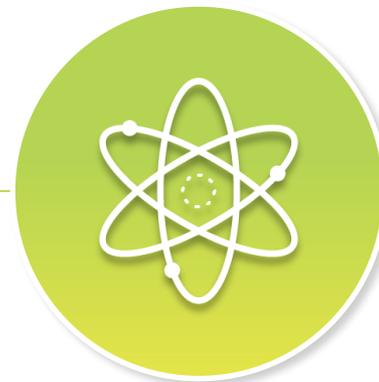
PREVENT SUCCESSFUL CYBERATTACKS

Operate with ease using
best practices



FOCUS ON WHAT MATTERS

Automate tasks using
context and analytics

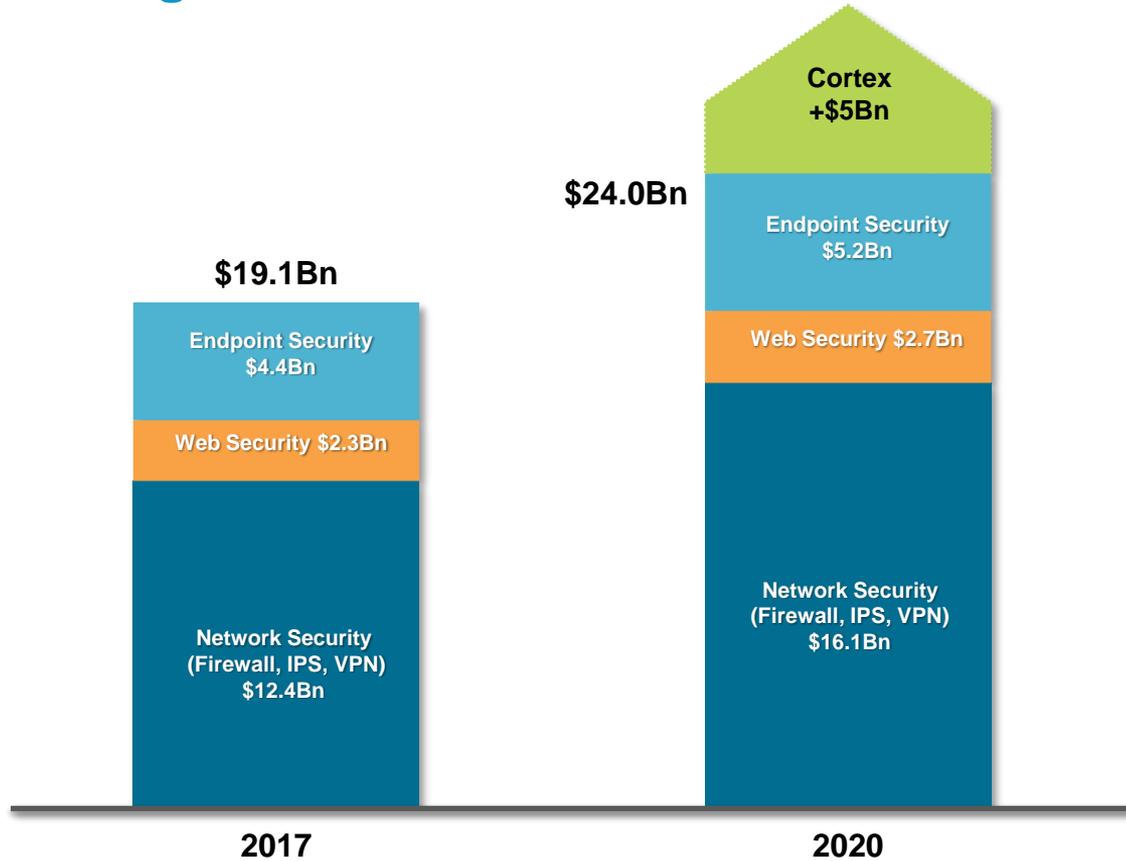


CONSUME INNOVATIONS QUICKLY

From our technologies
and 3rd parties.

BUILT FOR AUTOMATION

Large and expanding addressable market



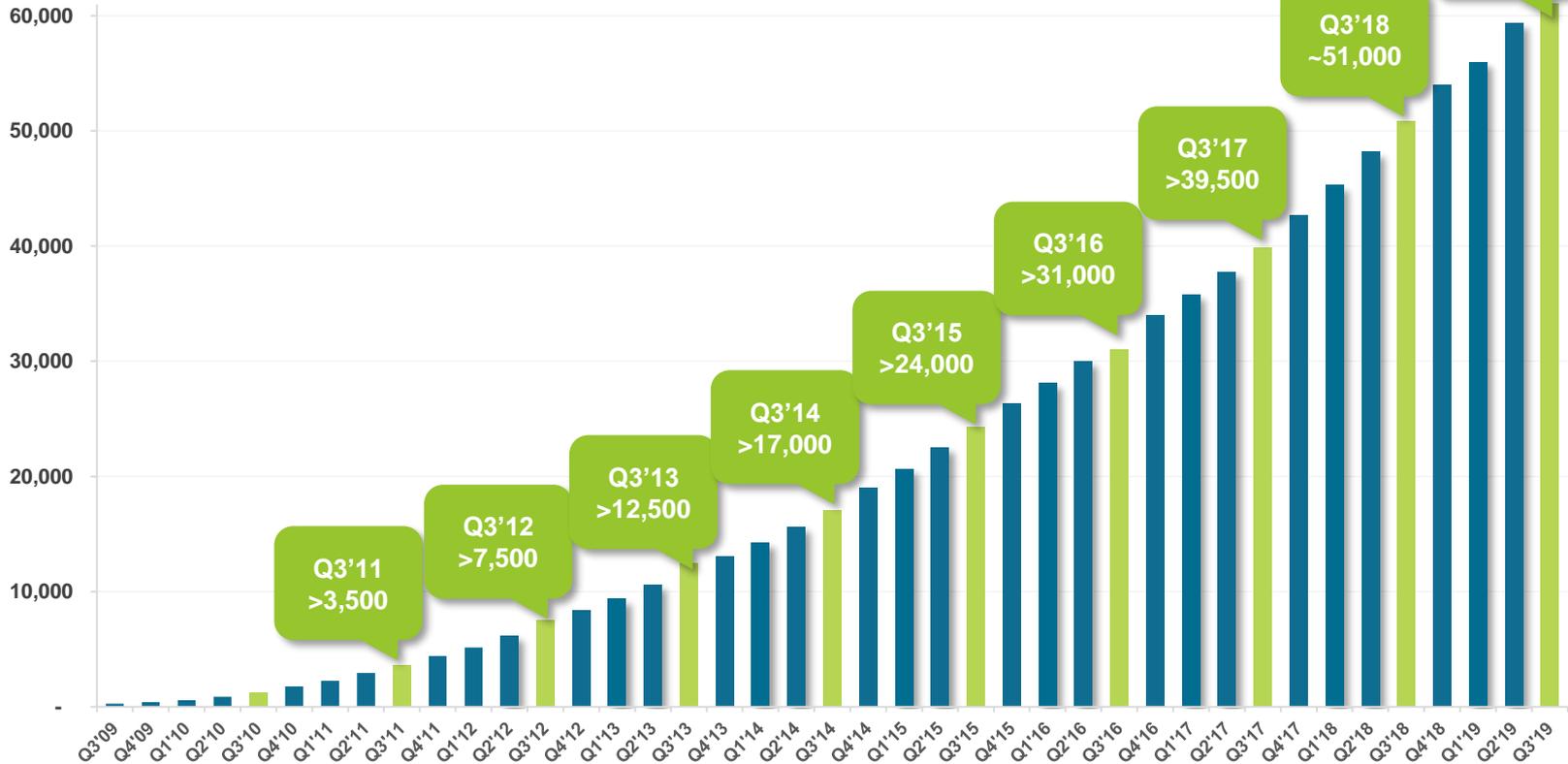
Sources: IDC, Worldwide Network Security 2016–2020 Forecast, September 2016.
IDC, Worldwide Web Security 2016–2020 Forecast, December 2016.
IDC, Worldwide Enterprise Endpoint Security 2016–2020 Forecast, October 2016.

The power of the hybrid-SaaS model

| Product | | Recurring subscription and support revenue | | |
|---|---|---|--|--|
| Hardware | Perpetual | Attached subscriptions | Non-attached subscriptions | Support |
| <p><i>Appliances</i> <i>Accessories</i></p> | <p><i>Panorama</i> <i>VM-Series</i></p> | <p><i>Threat Prevention</i> <i>URL Filtering</i> <i>GlobalProtect</i> <i>WildFire</i> <i>DNS Security Service</i></p> | <p><i>Traps</i> <i>VM-Series</i> <i>AutoFocus</i> <i>Aperture</i> <i>Logging Service</i> <i>GlobalProtect cloud service</i> <i>Magnifier</i> <i>Evident & RedLock</i> <i>Demisto</i></p> | <p><i>Support</i> <i>Professional services</i></p> |
| Renewals | | | | |

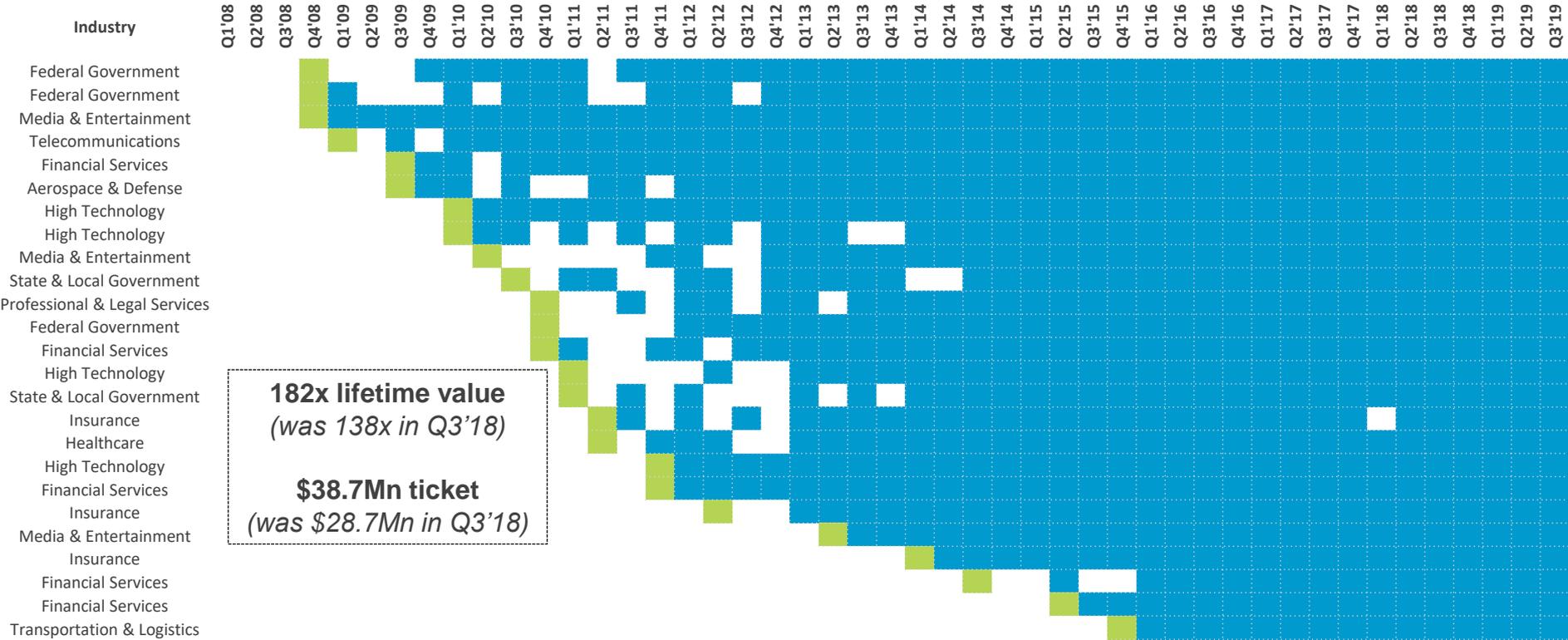
Continued strength of customer acquisition

Customer Acquisition



Note: Fiscal year ends July 31.

Top-25 customer buying behavior



The green cell indicates the quarter of initial purchase. The blue cell indicates each quarter a customer transacted with Palo Alto Networks.



Q3'19 Financial highlights

| | Q3 FY'19 | Q3 FY'18 | Y/Y Change |
|---|-----------|-----------|------------|
| Billings ⁽¹⁾ | \$821.9Mn | \$724.7Mn | 13.4% |
| Revenue | \$726.6Mn | \$567.7Mn | 28.0% |
| Gross margin % ⁽²⁾ | 76.5% | 76.2% | 30 bps |
| Operating margin % ⁽²⁾ | 20.9% | 21.4% | (50) bps |
| EPS ⁽²⁾ | \$1.31 | \$1.04 | \$0.27 |
| Deferred revenue | \$2.6Bn | \$2.1Bn | 26.9% |
| Free cash flow margin % ⁽²⁾ | 38.0% | 37.5% | 50 bps |
| Adj. Free cash flow margin % ⁽²⁾ | 38.5% | 38.8% | (30) bps |

(1) Billings is a key financial metric defined as total revenue plus the change in total deferred revenue, net of acquired deferred revenue, during the period. See appendix for calculation.

(2) Non-GAAP financial measure. See appendix for reconciliation to most comparable GAAP financial measure.

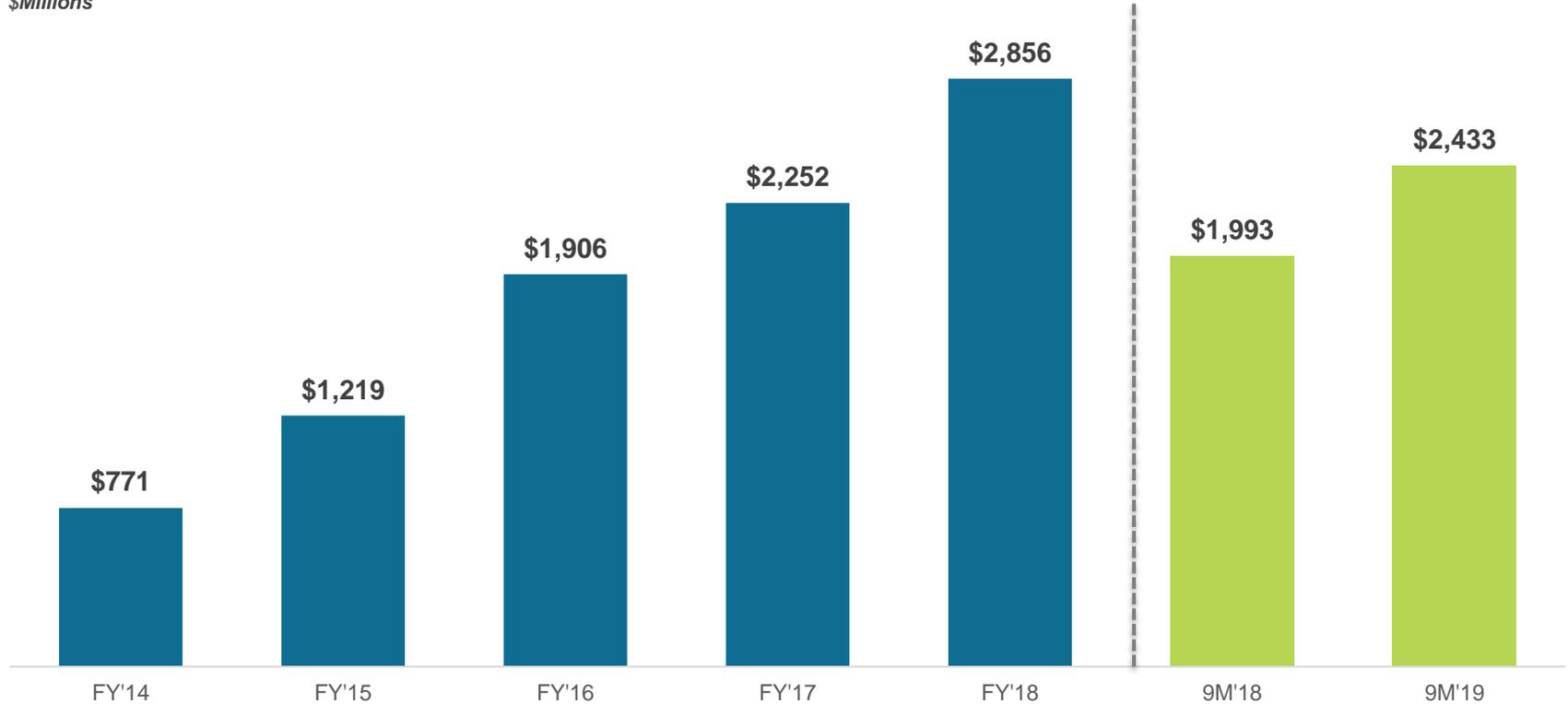
All periods reflect adoption of ASC 606.

Note: Fiscal year ends July 31.



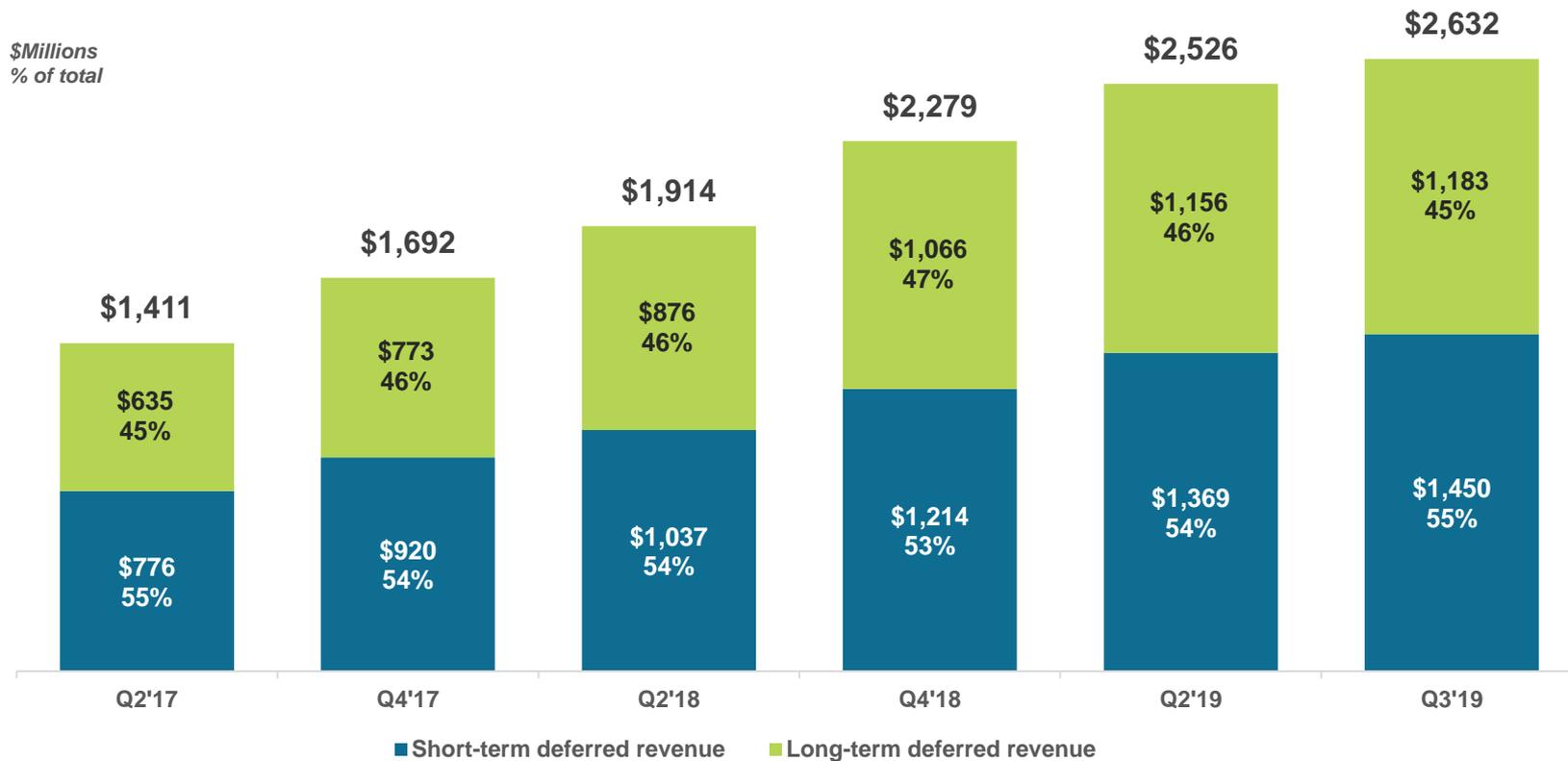
Annual billings momentum

\$Millions



Billings is a key financial metric defined as total revenue plus the change in total deferred revenue, net of acquired deferred revenue, during the period. See appendix for calculation. FY'17-FY'19 reflect adoption of ASC 606. Note: Fiscal year ends July 31.

Deferred revenue



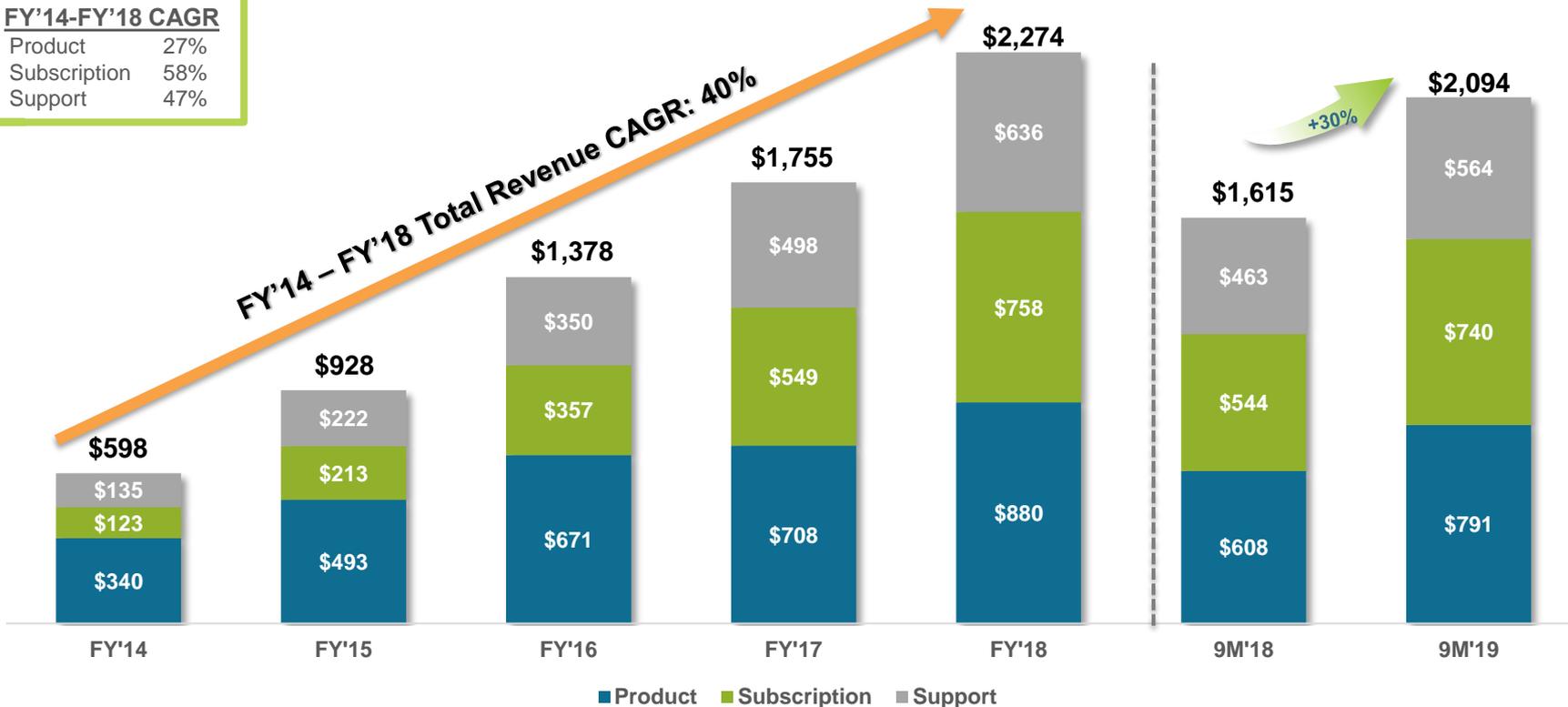
All periods reflect adoption of ASC 606.
Note: Fiscal year ends July 31.

Revenue by type

\$Millions

FY'14-FY'18 CAGR

| | |
|--------------|-----|
| Product | 27% |
| Subscription | 58% |
| Support | 47% |

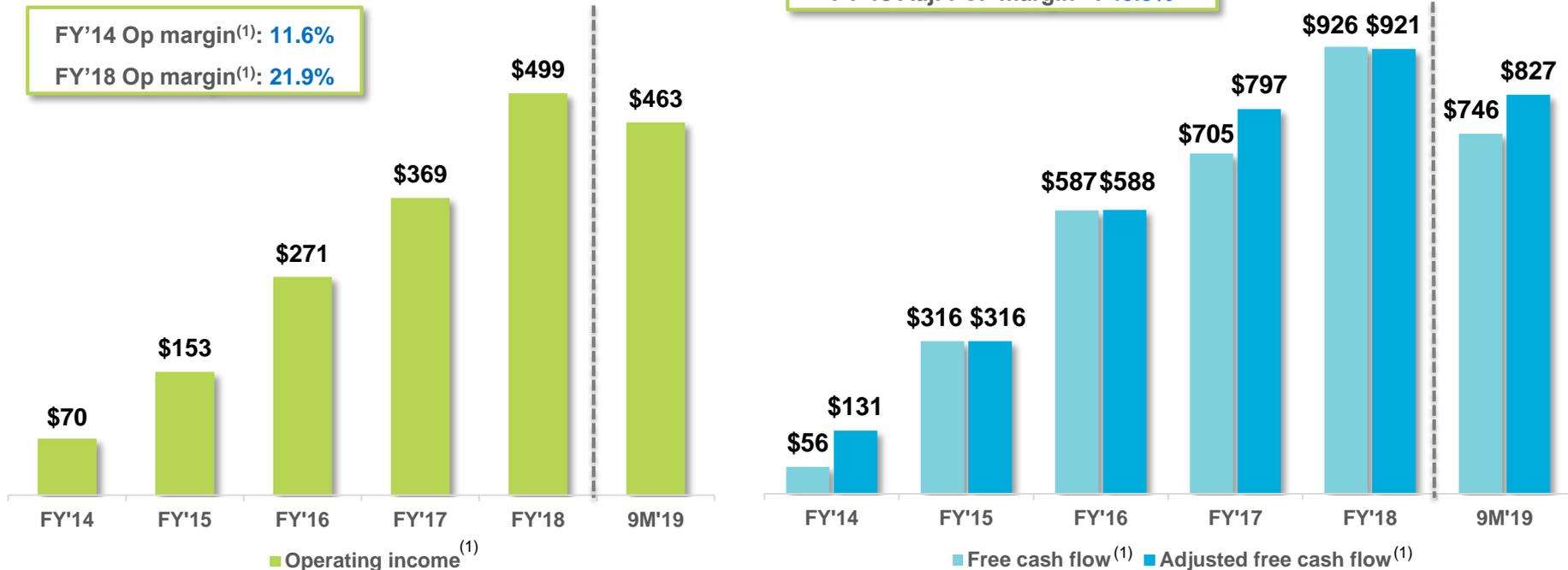


FY'17-FY'19 reflect adoption of ASC 606.

Note: Fiscal year ends July 31.

Leverage at scale

\$Millions



(1) Non-GAAP financial measure. See appendix for reconciliation to most comparable GAAP financial measure.
 FY'17-FY'19 reflect adoption of ASC 606.
 Note: Fiscal year ends July 31.



Appendix



Calculation of billings

\$Millions

| Billings: | FY'14 | FY'15 | FY'16 | FY'17 ⁽¹⁾ | FY'18 ⁽¹⁾ | 9M'18 ⁽¹⁾ | 9M'19 | Q3'18 ⁽¹⁾ | Q3'19 |
|---|----------|------------|------------|----------------------|----------------------|----------------------|------------|----------------------|----------|
| Total revenue | \$ 598.2 | \$ 928.1 | \$ 1,378.5 | \$ 1,755.1 | \$ 2,273.6 | \$ 1,615.1 | \$ 2,093.8 | \$ 567.7 | \$ 726.6 |
| Add: change in total deferred revenue, net of acquired deferred revenue | 173.2 | 291.0 | 527.1 | 496.6 | 582.6 | 378.2 | 339.1 | 157.0 | 95.3 |
| Billings | \$ 771.4 | \$ 1,219.1 | \$ 1,905.6 | \$ 2,251.7 | \$ 2,856.2 | \$ 1,993.3 | \$ 2,432.9 | \$ 724.7 | \$ 821.9 |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition (ASC 606). As a result, amounts for FY'17 and FY'18 have been adjusted.

Note: Fiscal year ends July 31.



GAAP to non-GAAP reconciliations

\$Millions

| Non-GAAP gross profit and gross margin: | Q3'18 | | Q3'19 | |
|---|-----------------|--------------|-----------------|--------------|
| | \$ | % | \$ | % |
| GAAP gross profit and gross margin ⁽¹⁾ | \$ 407.8 | 71.8% | \$ 521.7 | 71.8% |
| Share-based compensation-related charges | 18.2 | 3.3% | 20.7 | 2.8% |
| Amortization expense of acquired intangible assets | 3.4 | 0.6% | 10.7 | 1.5% |
| Litigation-related charges ⁽²⁾ | 3.1 | 0.5% | 3.1 | 0.4% |
| Non-GAAP gross profit and gross margin ⁽¹⁾ | <u>\$ 432.5</u> | <u>76.2%</u> | <u>\$ 556.2</u> | <u>76.5%</u> |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition (ASC 606). As a result, amounts for FY'18 have been adjusted.

(2) Consists of the amortization of intellectual property licenses.

Note: Fiscal year ends July 31.



GAAP to non-GAAP reconciliations (cont'd)

\$Millions

| Non-GAAP operating income and operating margin: | FY'14 | | FY'15 | | FY'16 | | FY'17 | | FY'18 | |
|---|------------|---------|-----------|---------|------------|---------|------------|--------|------------|--------|
| | \$ | % | \$ | % | \$ | % | \$ | % | \$ | % |
| GAAP operating loss and operating margin ⁽¹⁾ | \$ (196.2) | (32.8%) | \$ (99.8) | (10.8%) | \$ (157.3) | (11.4%) | \$ (165.8) | (9.4%) | \$ (104.2) | (4.6%) |
| Share-based compensation-related charges | 101.3 | 16.9% | 233.2 | 25.1% | 407.5 | 29.6% | 488.9 | 27.8% | 516.4 | 22.7% |
| Acquisition-related costs ⁽²⁾ | 7.8 | 1.3% | 0.7 | 0.1% | - | - | 3.1 | 0.2% | 17.9 | 0.8% |
| Amortization expense of acquired intangible assets | 2.1 | 0.4% | 7.0 | 0.8% | 8.3 | 0.6% | 8.9 | 0.5% | 15.6 | 0.7% |
| Litigation-related charges ⁽³⁾ | 154.5 | 25.8% | 12.3 | 1.3% | 12.3 | 0.9% | 12.3 | 0.7% | 12.3 | 0.5% |
| Facility exit costs ⁽⁴⁾ | - | - | - | - | - | - | 21.3 | 1.2% | 40.8 | 1.8% |
| Non-GAAP operating income and operating margin ⁽¹⁾ | \$ 69.5 | 11.6% | \$ 153.4 | 16.5% | \$ 270.8 | 19.7% | \$ 368.7 | 21.0% | \$ 498.8 | 21.9% |

| Non-GAAP operating income and operating margin: | 9M'18 | | 9M'19 | | Q3'18 | | Q3'19 | |
|---|------------|--------|-----------|--------|-----------|--------|-----------|--------|
| | \$ | % | \$ | % | \$ | % | \$ | % |
| GAAP operating loss and operating margin ⁽¹⁾ | \$ (121.3) | (7.5%) | \$ (44.2) | (2.1%) | \$ (45.3) | (8.0%) | \$ (18.7) | (2.6%) |
| Share-based compensation-related charges | 388.3 | 24.1% | 436.0 | 20.8% | 123.1 | 21.8% | 145.8 | 20.1% |
| Acquisition-related costs ⁽²⁾ | 13.3 | 0.8% | 20.0 | 1.0% | 13.3 | 2.3% | 2.9 | 0.4% |
| Amortization expense of acquired intangible assets | 8.6 | 0.5% | 38.0 | 1.8% | 3.6 | 0.6% | 14.6 | 2.0% |
| Litigation-related charges ⁽³⁾ | 9.2 | 0.6% | 9.2 | 0.4% | 3.1 | 0.5% | 3.1 | 0.4% |
| Facility exit costs ⁽⁴⁾ | 40.8 | 2.5% | 4.1 | 0.2% | 23.8 | 4.2% | 4.1 | 0.6% |
| Non-GAAP operating income and operating margin ⁽¹⁾ | \$ 338.9 | 21.0% | \$ 463.1 | 22.1% | \$ 121.6 | 21.4% | \$ 151.8 | 20.9% |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition (ASC 606). As a result, amounts for FY'17 and FY'18 have been adjusted.

(2) Consists of acquisition transaction costs, share-based compensation-related to the accelerated vesting of certain equity awards, and costs to terminate certain employment, operating lease, and other contracts of the acquired companies.

(3) Includes expenses for legal services and settlements, including the legal settlement with Fortinet, Inc. of \$20.0M in Q2'14, the legal settlement with Juniper Networks, Inc. ("Juniper") of \$121.2M in Q3'14, and the amortization of intellectual property licenses entered into as part of the settlement with Juniper of \$2.0M in Q4'14 and approximately \$3.1M each quarter thereafter.

(4) For FY'17, consists of charges related to the relocation of our corporate headquarters (impairment loss of \$20.9 million and accelerated depreciation). For FY'18 and FY'19, consists of charges related to the relocation of our corporate headquarters (cease-use loss of \$15.4 million and accelerated depreciation in Q1'18, additional cease-use loss of \$23.8 million in Q3'18, and additional cease-use loss of \$4.1 million in Q3'19) and charges related to the relocation of our research and development center in Israel (cease-use loss of \$1.3 million and accelerated depreciation in Q2'18).

Note: Fiscal year ends July 31.



GAAP to non-GAAP reconciliations (cont'd)

| Non-GAAP net income per share, diluted: | Q3'18 ⁽¹⁾ | | Q3'19 | |
|---|----------------------|--------|-------|--------|
| GAAP net loss per share, diluted | \$ | (0.44) | \$ | (0.21) |
| Share-based compensation-related charges | | 1.30 | | 1.48 |
| Acquisition-related costs ⁽²⁾ | | 0.14 | | 0.03 |
| Amortization expense of acquired intangible assets | | 0.04 | | 0.15 |
| Litigation-related charges ⁽³⁾ | | 0.03 | | 0.03 |
| Facility exit costs ⁽⁴⁾ | | 0.26 | | 0.04 |
| Non-cash charges related to convertible notes ⁽⁵⁾ | | 0.07 | | 0.18 |
| Foreign currency (gain) loss associated with non-GAAP adjustments | | (0.02) | | 0.01 |
| Income tax and other tax adjustments related to the above | | (0.34) | | (0.40) |
| Non-GAAP net income per share, diluted | \$ | 1.04 | \$ | 1.31 |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition (ASC 606). As a result, certain amounts for FY'18 have been adjusted.

(2) Consists of acquisition transaction costs, share-based compensation related to the cash settlement of certain equity awards, and costs to terminate certain employment and operating lease contracts of the acquired company.

(3) Consists of the amortization of intellectual property licenses.

(4) Consists of charges related to the relocation of our corporate headquarters (cease-use loss of \$23.8 million in Q3'18 and additional cease-use loss of \$4.1 million in Q3'19).

(5) Consists of non-cash interest expense related to our convertible senior notes.

Note: Fiscal year ends July 31.



GAAP to non-GAAP reconciliations (cont'd)

\$Millions

| Free cash flow and adjusted free cash flow (non-GAAP): | FY'14 ⁽¹⁾ | FY'15 ⁽¹⁾ | FY'16 ⁽¹⁾ | FY'17 ⁽¹⁾ | FY'18 ⁽¹⁾ | 9M'18 ⁽¹⁾ | 9M'19 | Q3'18 ⁽¹⁾ | Q3'19 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------------|----------------------|------------|
| Net cash provided by operating activities ⁽²⁾ | \$ 92.0 | \$ 349.4 | \$ 659.1 | \$ 868.8 | \$ 1,038.1 | \$ 760.5 | \$ 824.1 | \$ 241.9 | \$ 296.4 |
| Less: purchases of property, equipment, and other assets | 36.1 | 33.8 | 72.5 | 163.4 | 112.0 | 86.6 | 78.1 | 28.8 | 20.3 |
| Free cash flow (non-GAAP) | 55.9 | 315.6 | 586.6 | 705.4 | 926.1 | 673.9 | 746.0 | 213.1 | 276.1 |
| Add: cash paid for legal settlement | 75.0 | - | - | - | - | - | - | - | - |
| Add: capital expenditures for new headquarters | - | - | 1.1 | 92.0 | 11.2 | 11.2 | 1.6 | - | 0.7 |
| Add: repayments of convertible senior notes attributable to debt discount | - | - | - | - | - | - | 67.1 | - | - |
| Less: cash reimbursement (payments), net related to landlord lease amendment ⁽²⁾ | - | - | - | - | 16.8 | 22.7 | (11.9) | (6.9) | (3.0) |
| Adjusted free cash flow (non-GAAP) | \$ 130.9 | \$ 315.6 | \$ 587.7 | \$ 797.4 | \$ 920.5 | \$ 662.4 | \$ 826.6 | \$ 220.0 | \$ 279.8 |
| Net cash used in investing activities | \$ (320.3) | \$ (679.0) | \$ (338.9) | \$ (472.6) | \$ (520.0) | \$ (313.6) | \$ (1,377.2) | \$ (225.1) | \$ (140.3) |
| Net cash provided by (used in) financing activities | \$ 574.1 | \$ 48.2 | \$ 38.9 | \$ (386.0) | \$ 1,245.6 | \$ (240.8) | \$ (637.8) | \$ 17.8 | \$ 31.8 |
| Free cash flow margin (non-GAAP) | 9.3% | 34.0% | 42.6% | 40.2% | 40.7% | 41.7% | 35.6% | 37.5% | 38.0% |
| Adjusted free cash flow margin (non-GAAP) | 21.9% | 34.0% | 42.6% | 45.4% | 40.5% | 41.0% | 39.5% | 38.8% | 38.5% |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition (ASC 606) and new accounting guidance related to the presentation of restricted cash in the statement of cash flows. As a result, certain amounts for periods prior to FY'19 have been adjusted.

(2) Cash provided by operating activities during FY'18 includes the receipt of an upfront cash reimbursement of \$38.2 million from our landlords in Q1'18 in connection with the exercise of their option to amend the lease payment schedules and eliminate the rent holiday periods under certain of our lease agreements. The upfront cash reimbursement has been and will be applied against increased rental payments totaling \$38.2 million due in FY'18 through FY'20 under the amended lease agreements. Adjusted free cash flow for 9M'18 and FY'18 reflects an adjustment for the \$38.2 million received from our landlords, less related rental payments made during those periods of \$15.5 million and \$21.4 million, respectively.

Note: Fiscal year ends July 31.